

YTD NOVEMBER 2019

EBITDA Variances To Budget

Department	Amount
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Better Than Budget

General Manager's Office	417,243
Recreation	138,179
Golf Maintenance	123,968
Maintenance and Construction	119,619
Accounting	75,773
Lakes and Parks	69,397
Human Resources	67,723
Member Services	67,690
Communications and Marketing	46,232
Information Technology	28,908



Worse Than Budget

Food and Beverage	(26,859)
Legal	(75,073)
Clubhouses	(80,650)
Golf Pro Shops	(250,944)
General Income & Expense(Trafalgar Fire)	(2,573,840)



Total POA Variance	(1,852,634)
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Water Department	(142,680)
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POA EBITDA Variance to Budget

Description	Amount
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Gross Profit	233,157
Expenses	(2,085,791)
EBITDA	(1,852,634)



Adjusted EBITDA*	526,389
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*The impact of the sale of the cell tower lease and the remediation of the Trafalgar site has been removed.

Month-End Borrowing

Water Department	3,706,399
Line of Credit	0

Month-End Available Cash & Reserves

POA	5,000
Water Department	492,300

*More detailed financial information can be found at:
www.bellavistapoa.com/governance/financials/